

**MODEL MEDIASI LINTAS LEVEL PENGARUH KEPEMIMPINAN
KEWIRAUSAHAAN TERHADAP KINERJA PERUSAHAAN
SUBSEKTOR FESYEN KOTA BANDUNG JAWA BARAT**

DISERTASI

diajukan untuk memenuhi sebagian syarat untuk memperoleh
gelar Doktor Ilmu Manajemen



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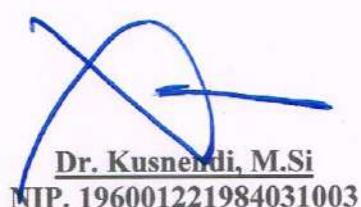
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ABSTRAK

Dalam fase globalisasi, diperlukan tipe pemimpin kewirausahaan yang berbeda dari perilaku kepemimpinan lainnya. Pimpinan terkadang gagal meningkatkan kinerja anggotanya karena menurunnya kreativitas dan inovasi dalam konteks organisasi. Penelitian ini mengembangkan konstruk kepemimpinan kewirausahaan terhadap kinerja perusahaan melalui pemediasi lintas level yang sebagian besar belum pernah dikaji. Peneliti mengusulkan model mediasi lintas level dua jalur di mana variabel motivasi kreativitas dan perilaku inovatif sebagai pemediasi. Data survei dikumpulkan dari 464 karyawan dan 86 manajer di 30 kecamatan kota Bandung pada perusahaan subsektor fesyen yang termasuk dalam salah satu kelompok ekonomi kreatif. Hubungan lintas level diuji melalui analisis *mixed models* dan analisis regresi berganda. Studi ini menggunakan pendekatan perilaku dalam kajian kepemimpinan kewirausahaan sebagai pamacu kinerja yang berhubungan dengan kreativitas dan inovasi. Hasil menunjukkan bahwa pengaruh kepemimpinan kewirausahaan terhadap kinerja perusahaan lebih tinggi melalui motivasi kreativitas dan perilaku inovatif sebagai mediator lintas level secara serial. Lebih lanjut penelitian ini juga mengungkap bahwa keberhasilan kepemimpinan kewirausahaan menginspirasi, mengarahkan kreativitas dan inovasi diawali dengan membangun komitmen yang kuat antar anggota perusahaan.

Kata kunci: Kepemimpinan kewirausahaan; motivasi kreativitas; perilaku inovatif; kinerja individu; kinerja perusahaan.

ABSTRACT

In the globalization phase, a type of entrepreneurial leader is needed that is different from other the leadership behavior. The leaders sometimes fail to improve member performance due to decreased creativity and innovation in the organizational context. This study develops the construct of entrepreneurial leadership on firm performance through cross-level mediation, most of which have never been studied. The researcher proposes a two-way cross-level mediation model in which the motivational of creativity and innovative behavior variables are included as mediates. Survey data was collected from 464 employees and 86 of their manager in 30 districts of the city of Bandung in the creative industry of the fashion sector. Cross-level relationships were tested through mixed models and multiple regression analysis. This study uses behavioral approach of entrepreneurial leadership study as a performance booster related to creativity and innovation. The results show that the effect of entrepreneurial leadership on firm performance is higher through creativity motivation and innovative behavior as mediators across levels. Furthermore, this research also reveals that the success of entrepreneurial leadership inspires, directs creativity and innovation begins with building a strong commitment among all level of company members.

Keywords: *Entrepreneurial leadership; creativity motivation; innovative behavior; individual performance; firm performance*

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